



NOK Corporation

FY2025 Financial Results

Supplemental Information

May 13, 2026

For plans, forecasts, policies, strategies, opinions, etc., of NOK group as explained in this material, those that are not historical facts are forward-looking statements about the future, which are created based on content obtained from currently available information. Factors that may affect actual results include potential risks and uncertainties such as economic conditions, market conditions, and exchange rate trends surrounding our business fields.

Therefore, please note that actual results may differ significantly from forecasts due to fluctuations in these important factors. Furthermore, although we have made every effort to ensure the accuracy of the contents explained in this material, we do not make any guarantees regarding the contents and do not assume any responsibility for losses incurred due to this material.

NOK Corporation Fiscal March 2026 Results Supplemental Information

(1) Year to Date Information

1. Consolidated Results

(billion yen)	Mar '25 FY ACT	Mar '26 FY ACT	YoY	Previous FCST (Nov '25)	FCST (May '26)
				Mar '26 FY FCST	Mar '27 FY FCST
Net sales	766.9	738.4	-3.7%	726.9	756.6
Operating income	37.3	33.0	-11.5%	32.9	35.0
Operating margin (%)	4.9%	4.5%	-0.4pt	4.5%	4.6%
Ordinary income	48.1	49.8	3.7%	45.1	48.3
Net income attributable to owners of parent	30.3	46.3	52.8%	36.5	46.4

Year on Year Fx impact for YTD/Mar '26

Net sales: +0.8

Operating income: 0.0

2. Net Sales and Operating Income by Segment

(billion yen)		Mar '25 FY ACT	Mar '26 FY ACT	YoY	Previous FCST (Nov '25)	FCST (May '26)
					Mar '26 FY FCST	Mar '27 FY FCST
Seal	Net sales	362.7	367.4	1.3%	366.1	393.4
	Operating income	26.2	27.9	6.3%	28.2	30.8
	OP Margin (%)	7.2%	7.5%	0.3pt	7.7%	7.8%
Electronic product	Net sales	371.0	345.1	-7.0%	334.4	356.8
	Operating income	8.9	4.0	-55.6%	3.5	3.5
	OP Margin (%)	2.4%	1.1%	-1.3pt	1.0%	1.0%
Other	Net sales	33.2	25.9	-21.8%	26.4	6.4
	Operating income	2.1	1.1	-46.6%	1.2	0.7
	OP Margin (%)	6.3%	4.3%	-2.0pt	4.4%	9.7%

3. Average Fx Rate

	Mar '25 FY ACT	Mar '26 FY ACT	YoY	Previous FCST (Nov '25)	FCST (May '26)
				Mar '26 Oct - Mar	Mar '27 FY FCST
USD	152.74	150.09	-2.65	150.00	155.00
RMB	21.13	21.10	-0.03	21.06	23.09
NTD	4.70	4.85	0.15	4.91	4.99
THB	4.40	4.65	0.25	4.58	4.86

4. Sales by Geographic Area

(billion yen)		Mar '25 FY ACT	Mar '26 FY ACT	Previous FCST (Nov '25)	FCST (May '26)
				Mar '26 FY FCST	Mar '27 FY FCST
Seal	Japan	227.3	227.1	229.1	233.8
	China	67.1	70.7	68.9	76.2
	Asia	53.3	54.9	53.5	64.6
	Other	15.0	14.7	14.5	18.8
Electronic product	Japan	18.6	16.1	15.6	18.1
	China	239.4	225.4	215.3	231.2
	Asia	80.4	78.6	77.9	79.2
	Other	32.5	25.0	25.6	28.4
Consolidated	Japan	264.0	259.0	260.8	257.5
	China	314.5	301.4	289.5	308.0
	Asia	140.8	138.1	136.1	143.8
	Other	47.6	40.0	40.6	47.3

* Geographic area based on seller's location

5. Sales by Industry

(billion yen)		Mar '25 FY ACT	Mar '26 FY ACT	Previous FCST (Nov '25) Mar '26 FY FCST	FCST (May '26) Mar '27 FY FCST
Seal	Automobile industry	277.8	279.6	279.6	274.8
	Electronic industry	-	-	-	-
	General industry	85.0	87.8	86.5	118.6
	Total	362.7	367.4	366.1	393.4
Electronic product	Automobile industry	85.0	73.0	71.4	75.5
	Electronic industry	286.0	272.1	263.0	281.3
	General industry	-	-	-	-
	Total	371.0	345.1	334.4	356.8
Consolidated	Automobile industry	366.7	356.8	355.6	352.0
	Electronic industry	286.0	272.1	263.0	281.3
	General industry	114.2	109.6	108.3	123.3
	Total	766.9	738.4	726.9	756.7

*For the seal business, starting from the fiscal year ending March 2027, we have reclassified sales to motorcycle industry —which had previously been included in automobile industry into sales to general industry.

6. Sales Breakdown by Industry/Application

Seal: by Geographic Area and Industry

(billion yen)		Mar '25 FY ACT	Mar '26 FY ACT	Previous FCST (Nov '25) Mar '26 FY FCST	FCST (May '26) Mar '27 FY FCST
Japan	Automobile industry	168.3	167.2	169.3	163.9
	General industry	59.0	59.9	59.8	69.9
China	Automobile industry	52.7	53.5	53.0	57.0
	General industry	14.4	17.3	15.9	19.1
Seal total	Automobile industry	277.8	279.6	279.6	274.8
	General industry	85.0	87.8	86.5	118.6

*Geographic area based on seller's location

*Starting from the fiscal year ending March 2027, we have reclassified sales to motorcycle industry —which had previously been included in automobile industry into sales to general industry.

Electronic Product: by Application

	Mar '25 FY ACT	Mar '26 FY ACT	Previous FCST (Nov '25) Mar '26 FY FCST	FCST (May '26) Mar '27 FY FCST
Smartphone	50%	50%	49%	52%
Automobile	23%	21%	21%	21%
HDD	12%	13%	13%	12%

7. Capex/Depreciation

(billion yen)		Mar '25 FY ACT	Mar '26 FY ACT	Previous FCST (Nov '25) Mar '26 FY FCST	FCST (May '26) Mar '27 FY FCST
Seal	Capex	24.7	23.6	29.9	36.1
	Depreciation	23.9	23.4	23.5	24.0
Electronic product	Capex	22.3	21.4	26.4	27.9
	Depreciation	21.7	24.4	24.3	25.6
Consolidated	Capex	52.4	48.4	59.5	70.0
	Depreciation	46.9	49.0	49.2	50.5

(2) Quarter to Date Information

1. Consolidated Results

(billion yen)	Mar '26 Q1	Mar '26 Q2	Mar '26 Q3	Mar '26 Q4
Net sales	171.9	187.5	198.3	180.7
Operating income	7.0	8.7	11.4	5.9
Operating margin (%)	4.1%	4.6%	5.7%	3.3%
Ordinary income	8.6	13.0	18.8	9.5
Net income attributable to owners of parent	5.7	7.6	12.0	21.0

2. Net Sales and Operating Income by Segment

(billion yen)		Mar '26 Q1	Mar '26 Q2	Mar '26 Q3	Mar '26 Q4
Seal	Net sales	89.3	92.1	92.9	93.1
	Operating income	6.3	6.6	7.7	7.2
	OP Margin (%)	7.0%	7.1%	8.3%	7.7%
Electronic product	Net sales	74.5	88.1	97.8	84.8
	Operating income	0.3	1.9	3.3	-1.5
	OP Margin (%)	0.4%	2.2%	3.4%	-1.8%
Other	Net sales	8.1	7.3	7.7	2.8
	Operating income	0.4	0.2	0.4	0.1
	OP Margin (%)	5.4%	2.6%	4.5%	4.8%

3. Average Fx Rate

	Mar '26 Q1	Mar '26 Q2	Mar '26 Q3	Mar '26 Q4
USD	145.46	146.85	152.77	155.28
RMB	20.06	20.49	21.49	22.35
NTD	4.58	4.94	4.96	4.94
THB	4.37	4.52	4.73	5.00

4. Sales by Geographic Area

(billion yen)		Mar '26 Q1	Mar '26 Q2	Mar '26 Q3	Mar '26 Q4
Seal	Japan	56.0	57.1	56.9	57.0
	China	16.4	17.9	18.8	17.5
	Asia	13.2	13.5	13.8	14.4
	Other	3.6	3.6	3.3	4.1
Electronic product	Japan	3.8	3.6	4.3	4.4
	China	45.2	58.5	67.9	53.8
	Asia	18.4	20.2	19.9	20.1
	Other	7.1	5.9	5.6	6.5
Consolidated	Japan	64.4	64.9	65.7	64.0
	China	63.5	78.0	88.4	71.4
	Asia	33.2	35.1	35.2	34.6
	Other	10.7	9.5	9.0	10.8

* Geographic area based on sellers' location

5. Sales by Industry

(billion yen)		Mar '26 Q1	Mar '26 Q2	Mar '26 Q3	Mar '26 Q4
Seal	Automobile industry	67.6	70.9	71.4	69.8
	Electronic industry	-	-	-	-
	General industry	21.7	21.3	21.5	23.3
	Total	89.3	92.1	92.9	93.1
Electronic product	Automobile industry	17.8	17.8	19.0	18.4
	Electronic industry	56.7	70.3	78.7	66.4
	General industry	-	-	-	-
	Total	74.5	88.1	97.8	84.8
Consolidated	Automobile industry	86.4	89.7	91.3	89.4
	Electronic industry	56.7	70.3	78.7	66.4
	General industry	28.8	27.6	28.3	24.9
	Total	171.9	187.5	198.3	180.7

6. Sales Breakdown by Industry/Application

Seal: by Geographic Area and Industry

(billion yen)		Mar '26 Q1	Mar '26 Q2	Mar '26 Q3	Mar '26 Q4
Japan	Automobile industry	41.1	42.6	42.0	41.5
	General industry	14.9	14.6	14.9	15.5
China	Automobile industry	12.6	13.8	14.7	12.4
	General industry	3.8	4.1	4.2	5.1
Seal segment total	Automobile industry	67.6	70.9	71.4	69.8
	General industry	21.7	21.3	21.5	23.3

* Geographic area based on sellers' location

Electronic Product: by Application

	Mar '26 Q1	Mar '26 Q2	Mar '26 Q3	Mar '26 Q4
Smartphone	44%	50%	55%	50%
Automobile	24%	20%	19%	22%
HDD	13%	12%	11%	15%

7. Capex/Depreciation

(billion yen)		Mar '26 Q1	Mar '26 Q2	Mar '26 Q3	Mar '26 Q4
Seal	Capex	4.9	6.1	5.9	6.7
	Depreciation	5.7	5.8	5.9	6.0
Electronic product	Capex	6.4	5.7	3.3	6.0
	Depreciation	5.6	6.0	6.3	6.5
Consolidated	Capex	12.1	12.7	10.3	13.3
	Depreciation	11.6	12.1	12.6	12.7

(3) Other Information

Production Volume Assumption

<u>Automobile production by Japanese manufactures*</u> (ten thousand unit)	FCST (May '26)		
	Mar '25 FY	Mar '26 FY	Mar '27 FY
Domestic	811	805	761
Overseas	1,608	1,593	1,546
Total	2,419	2,398	2,307

Source: S&P Global Mobility

Analyzed, processed, and compiled by NOK Corporation using the vehicle production data provided by S&P Global.

*Starting from the fiscal year ending March 2027, we have shifted from using our own estimates for Japanese automakers' production volumes to referencing data provided by S&P Global. Accordingly, the figures shown—including those for past years—have been revised to reflect S&P Global's data.

<u>Construction machinery by Japanese manufactures</u> (unit, estimated by NOK)	FCST (May '26)		
	Mar '25 FY	Mar '26 FY	Mar '27 FY
	108,972	117,576	116,600