

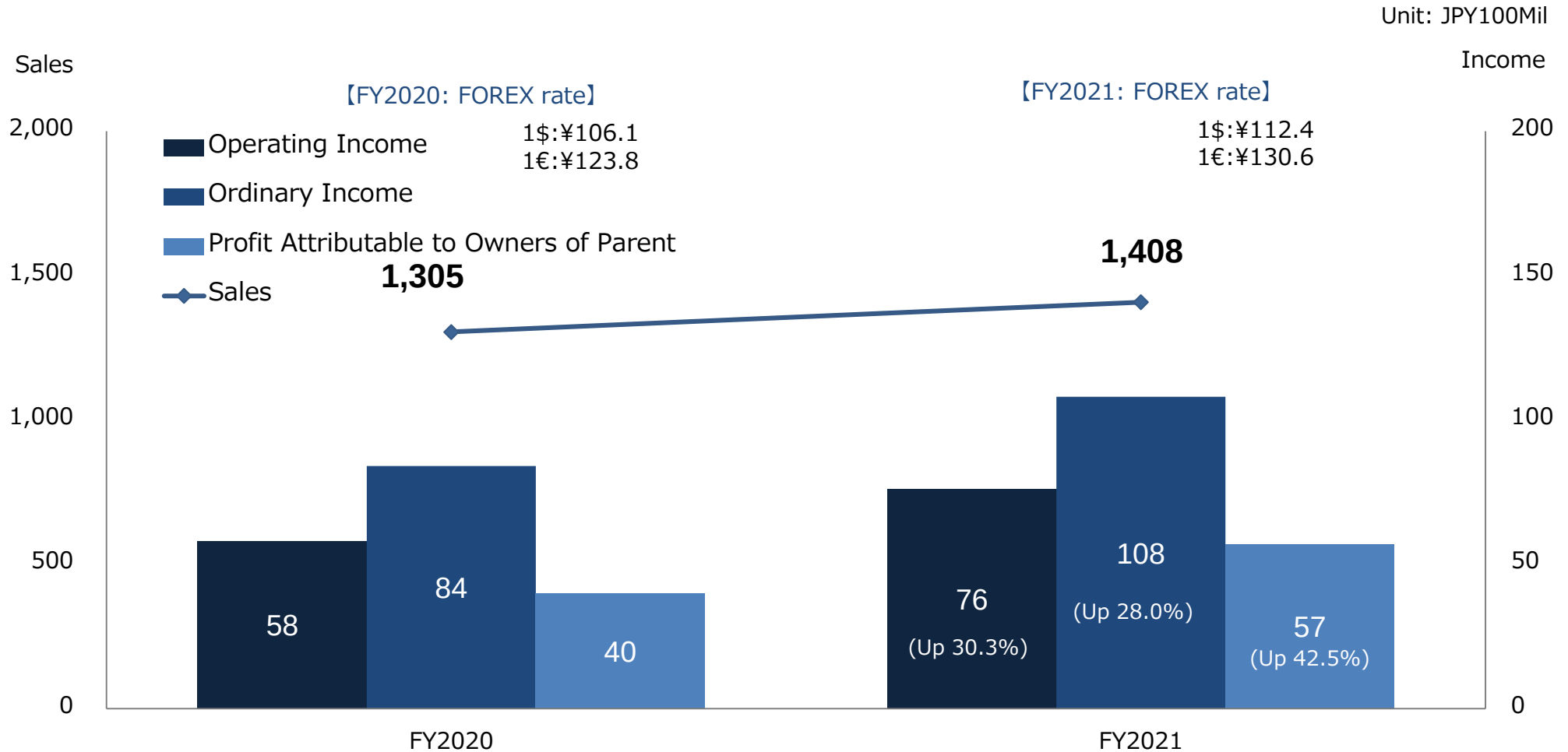
Eagle Industry Co., Ltd. Financial Results for Fiscal Year Ended March 31, 2022

May 12, 2022

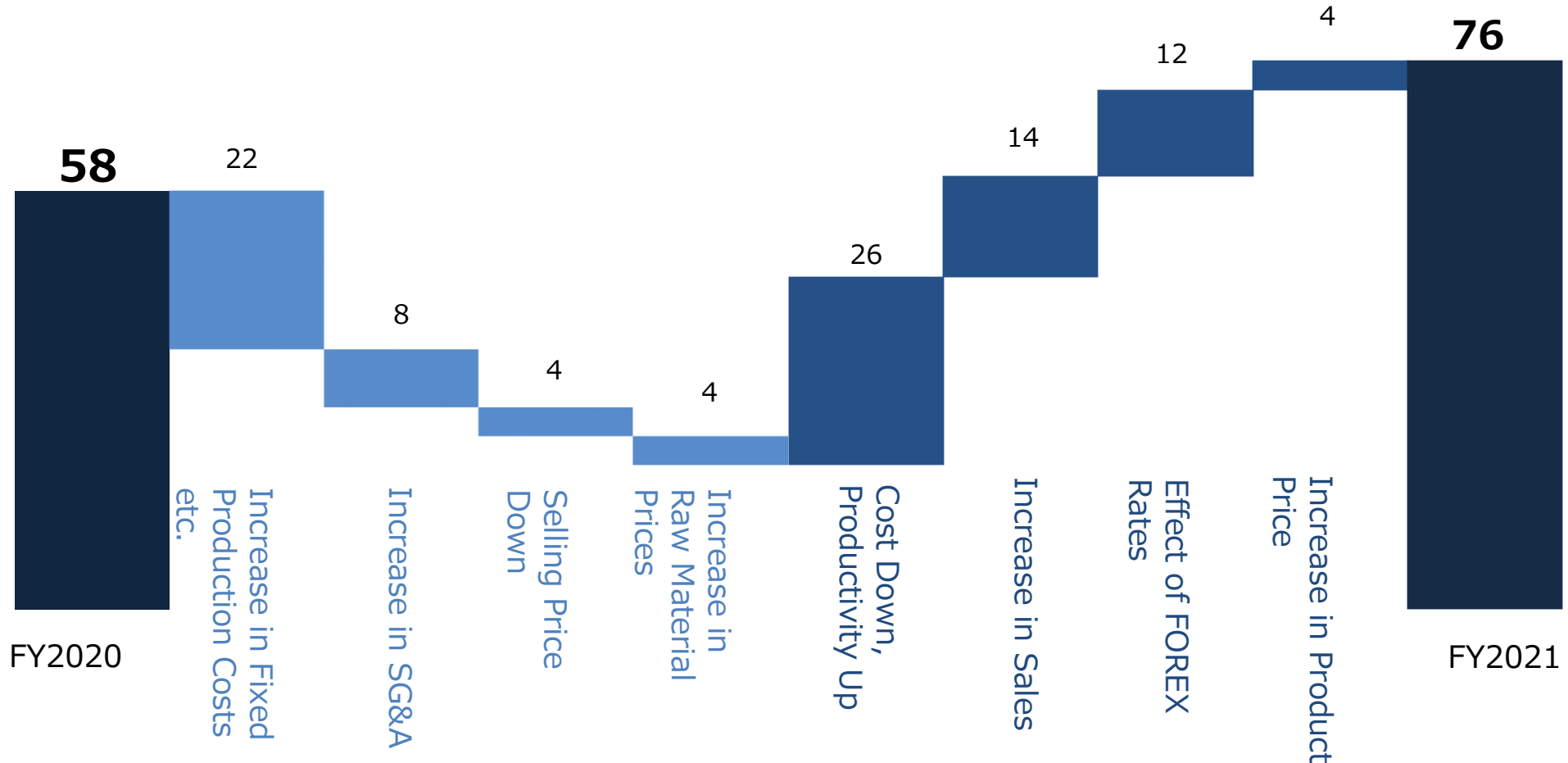


- 1. FY2021 Results Overview, FY2022 Forecast**
- 2. Future Business Development,
Business Unit Report**

FY2021 Results | Sales, Income (vs. FY2020)

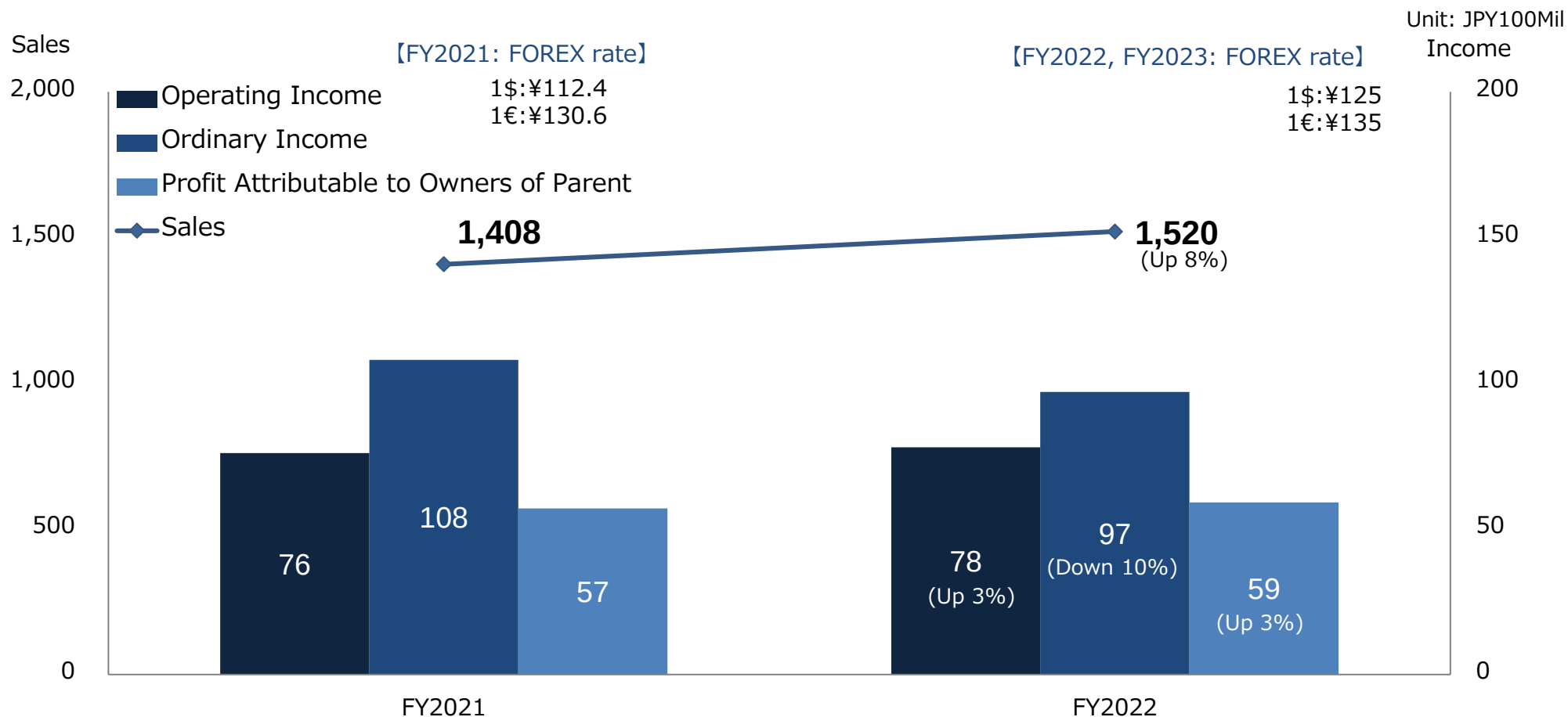


Unit: JPY100Mil

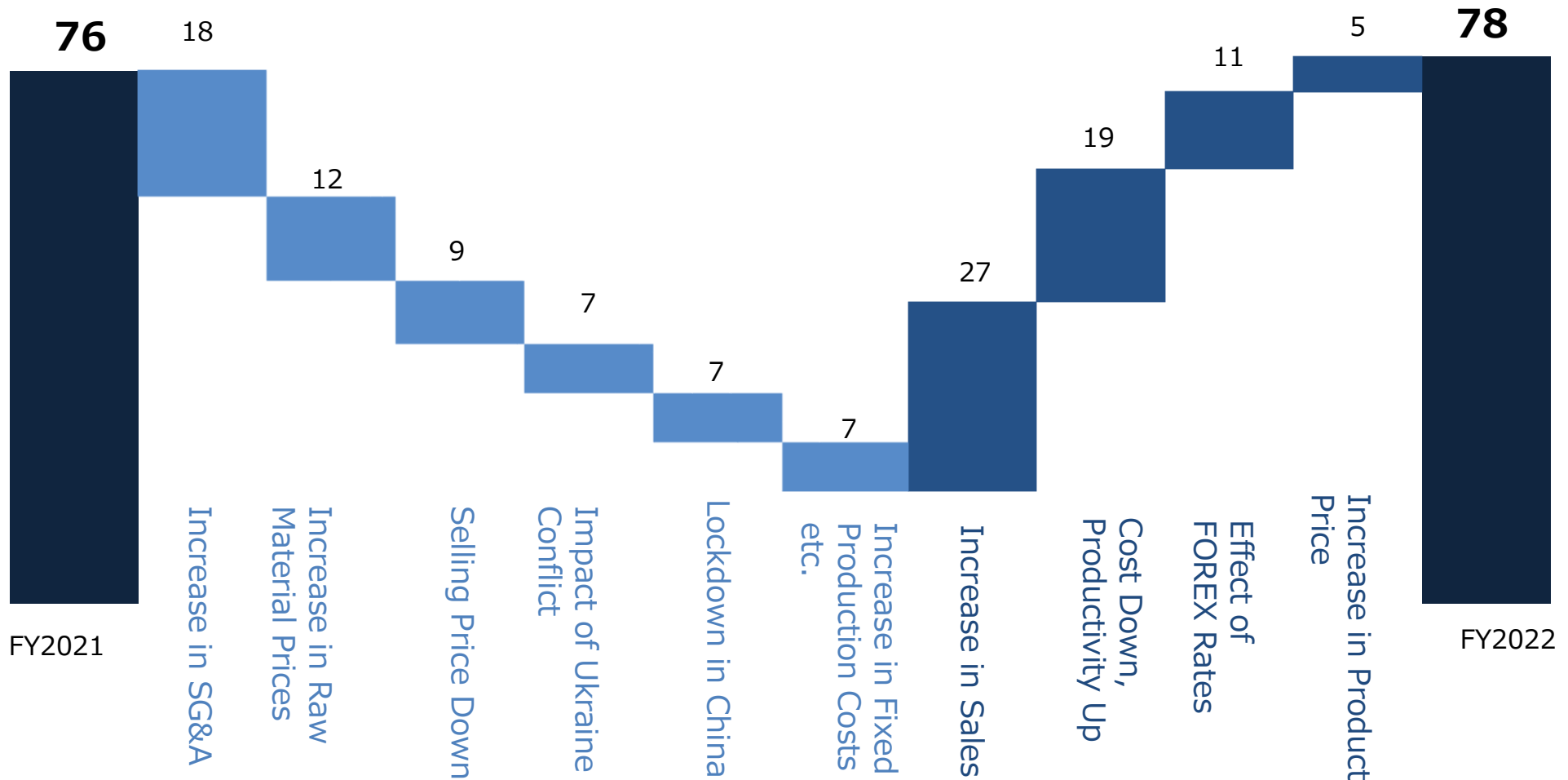


Unit: JPY100Mil

		FY2020 Results	FY2021 Results	Increase/ Decrease	vs. FY2020
Automobile & Construction Machinery	Sales	782	816	34	104%
	Operating Income	9	20	11	220%
General Industry	Sales	263	289	26	110%
	Operating Income	22	25	3	112%
Semiconductor	Sales	91	122	31	134%
	Operating Income	2	7	4	169%
Marine	Sales	105	117	11	111%
	Operating Income	20	24	4	119%
Aerospace	Sales	63	65	1	102%
	Operating Income	4	0	▲4	4%
Total	Sales	1,305	1,408	103	108%
	Operating Income	58	76	18	130%



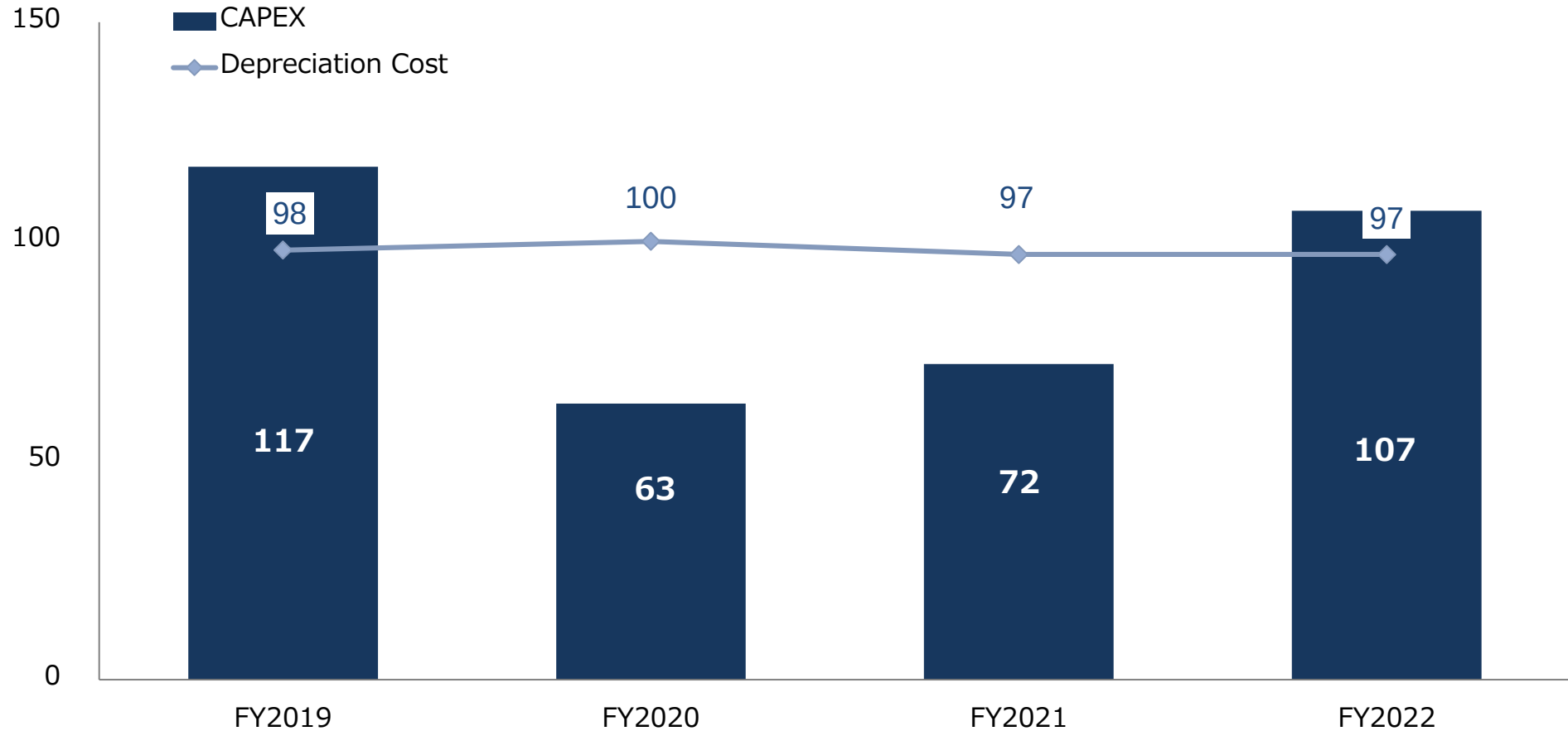
Unit: JPY100Mil



Unit: JPY100Mil

		FY2021 Results	FY2022 Forecast	Increase/ Decrease	vs. FY2021
Automobile & Construction Machinery	Sales	816	879	63	108%
	Operating Income	20	29	9	143%
General Industry	Sales	289	312	23	108%
	Operating Income	25	26	1	106%
Semiconductor	Sales	122	150	28	123%
	Operating Income	7	8	1	119%
Marine	Sales	117	107	▲10	92%
	Operating Income	24	14	▲10	59%
Aerospace	Sales	65	72	7	111%
	Operating Income	0	1	1	667%
Total	Sales	1,408	1,520	112	108%
	Operating Income	76	78	2	103%

Unit: JPY100Mil



	FY2019	FY2020	FY2021	FY2022
Dividend (Yen)	50	50	50	50
Dividend Payout Ratio (%)	84.4	61.2	43.0	41.6
Equity Ratio (%)	44.9	47.8	52.1	51.5
Earnings Per Share (Yen)	59.24	81.70	116.34	120.11
ROE (%)	3.7	5.0	6.4	6.2
ROA (%)	1.7	2.3	3.2	3.2
ROIC (%)	3.1	3.1	3.9	3.9

1. FY2021 Results Overview, FY2022 Forecast

**2. Future Business Development,
Business Unit Report**

Automobiles, Energy (EV, next-generation energy growing)



Surface Texturing Technology



Seal Bellows Valve



ICE Vehicle



Oil Refinery, Petrochemical



Plant

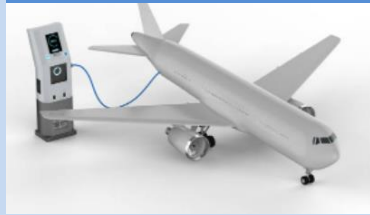
Electric Vehicles



Renewable Energy

Shift to next-generation vehicles and next-generation energy

Aircraft



Electrification progressing

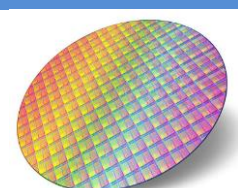
Ship



Semiconductor Industry (Supply to various industries increasing with the progress of IoT and DX)

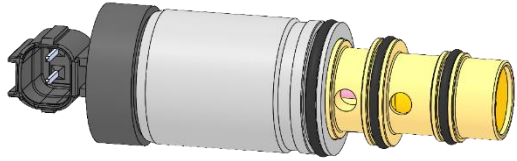


Semiconductor Manufacturing Equipment

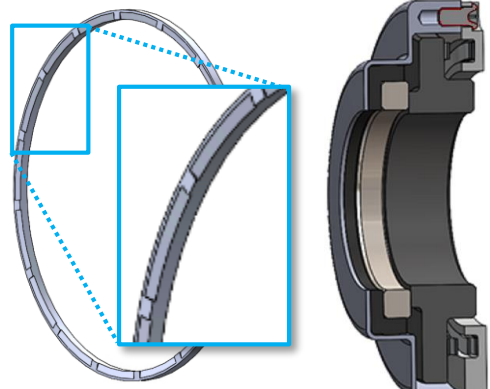


Foundry

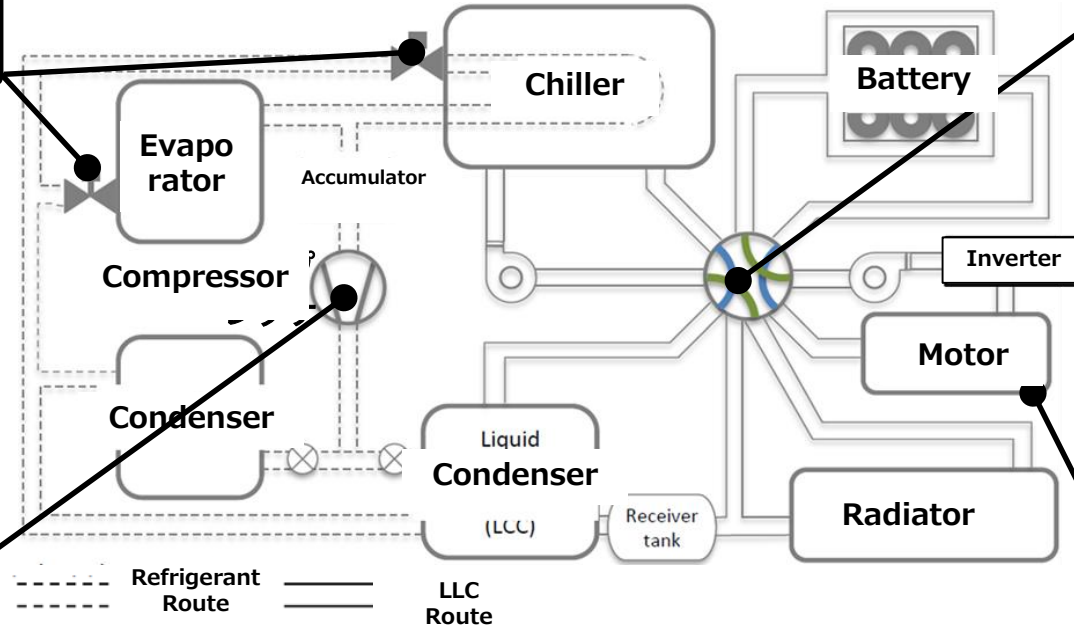
Examples of our products used in thermal management systems for EVs



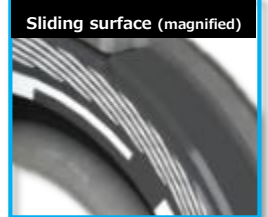
Expansion Valve for Heat Pump System



Face Seal
Seal for Liquid Refrigerant Compressor



LLC Flow Switching Valve



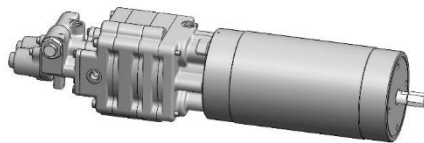
Seal for Motor Shaft Water Cooling

HYBEKSTER

Hybrid

EKK

Booster



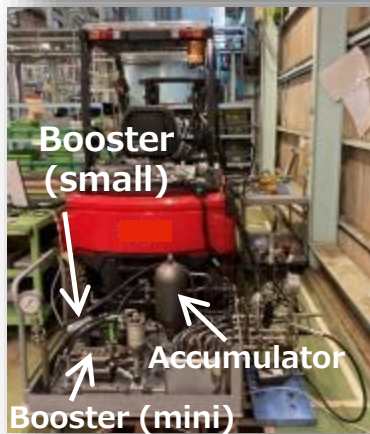
Estimated Sales:
JPY20 Billion/year (in 2030)

EKK Field Test

Hydraulic
Excavator



Electric Forklift



Test by Customer

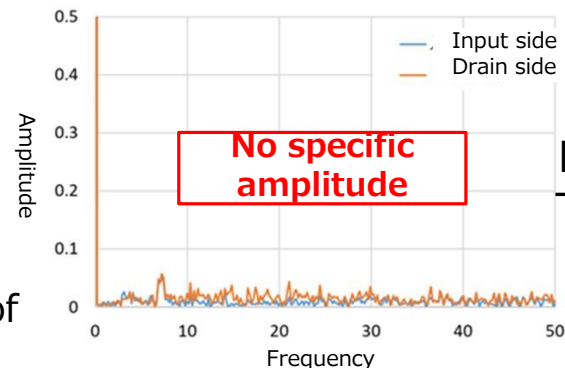


Contributes to increased power of electric forklifts

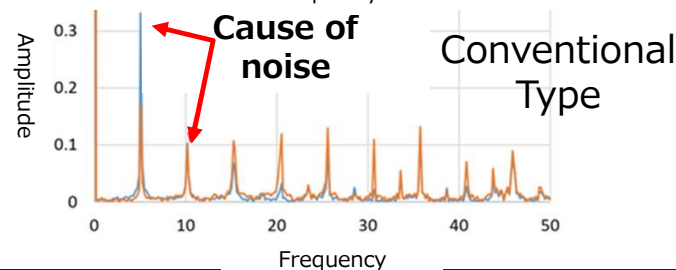


New Development

Low-noise pressure booster is under development by improving piston structure.



New Type



Conventional Type

Nuclear Power Plants in Japan



Product for PWR (Pressurized Water Type)



Non-Contact Seal

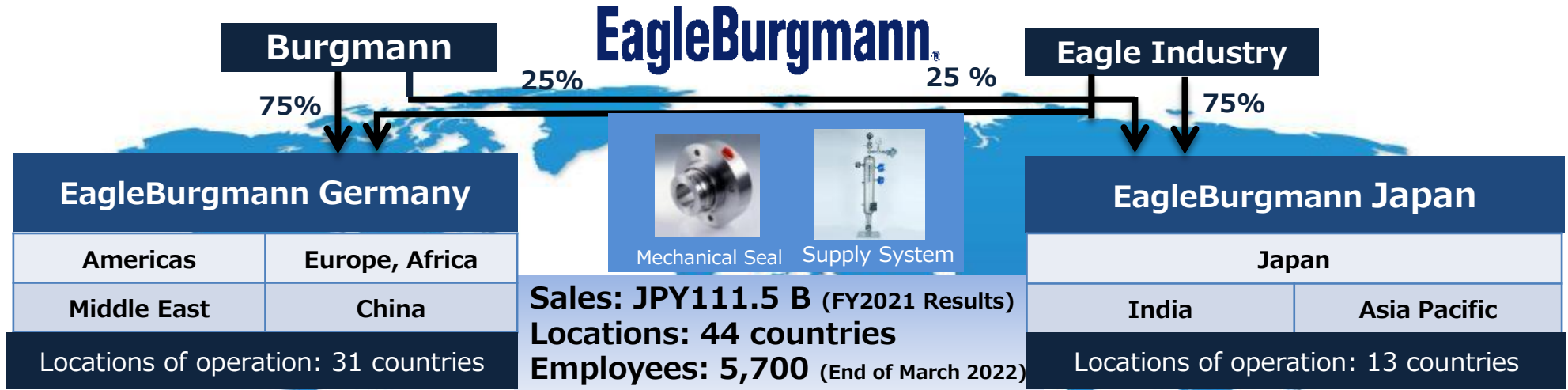
Adopted for primary coolant pumps of domestic PWRs

Product for BWR (Boiling Water Type)

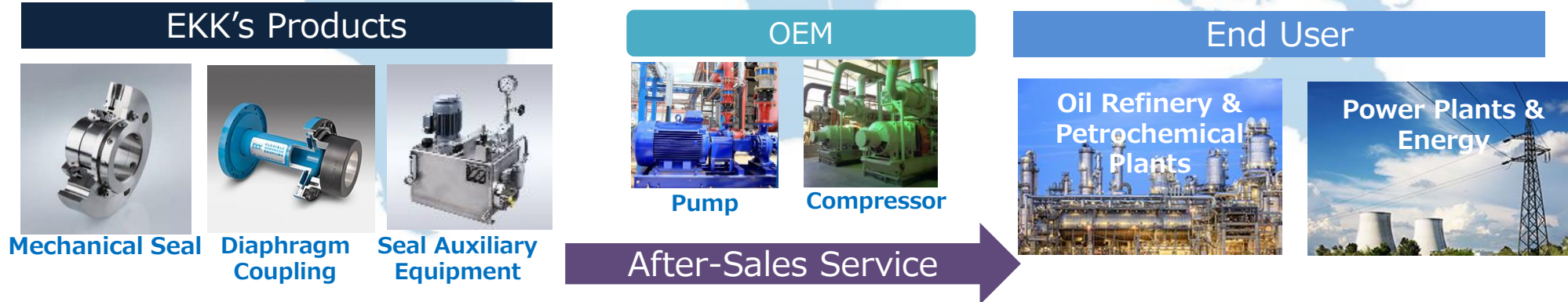


Main Steam Isolation Valve

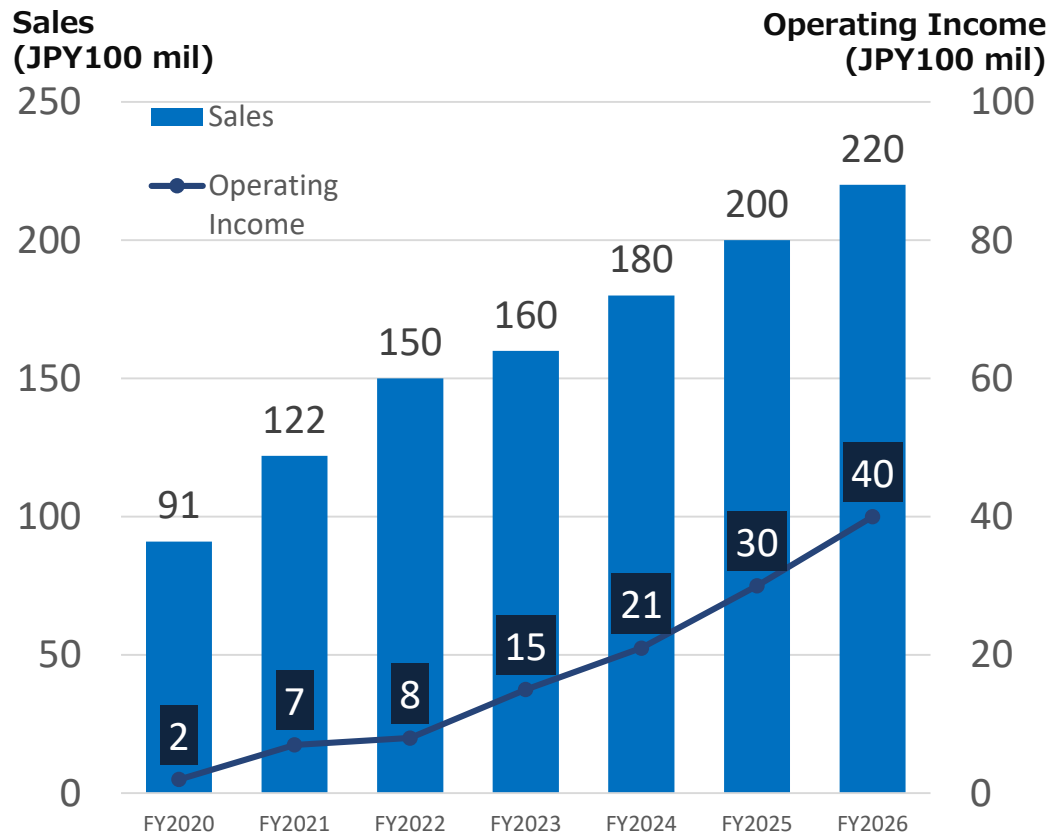
Large valve to shut off steam flow in case of reactor shutdown



Business Model for General Industrial Machinery Industry



Sales Results & Forecast of Semiconductor Products



Magnetic Fluid Seal



Vacuum seal for semiconductor / FPD manufacturing equipment

High Performance O-Ring



Synthetic rubber that has elasticity, Teflon chemical resistance and thermal stability

Welded Metal Bellows



Used in reciprocal part of semiconductor / LCD panel manufacturing equipment

Rotary Joint



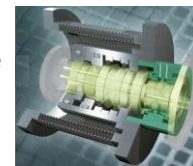
Used in lapping equipment for semiconductor manufacturing processes such as CMP for wafer

Superior Door Seal



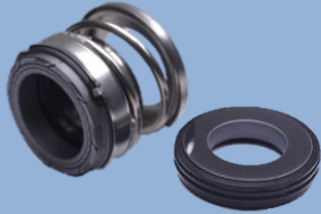
Seal made of rubber baked into gate valve for semiconductor manufacturing equipment

Hybrid Seal



Seal combining magnetic fluid seal, bellows, rotary joint, etc.

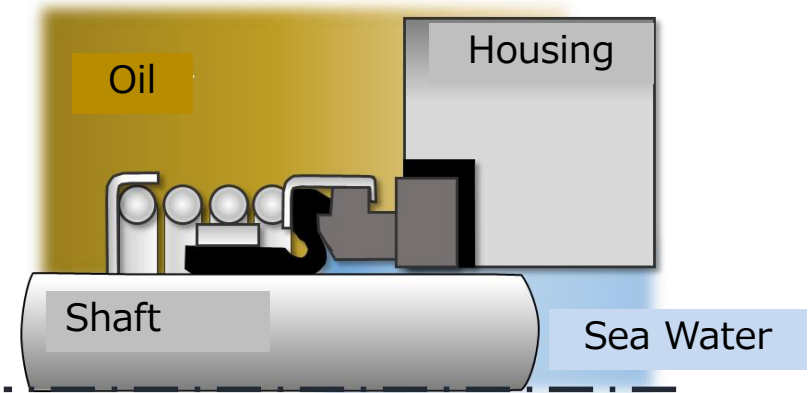
Texturing Technology



- Fluids on both inside & outside
- Bi-directional
- Low torque
- High sealing performance



[Wave & Tidal Energy Network]
Our textured seal was introduced in a magazine.



Accelerating sales promotions globally for electric outboard motors and generators



**Electric
Outboard Motor**



**Tidal Power
Generation**

**<FY2030 Target>
Sales: JPY1 Billion/Year**

Aircraft Market Trend

Expand Sales to Commercial Aircraft Market



Segment Seal



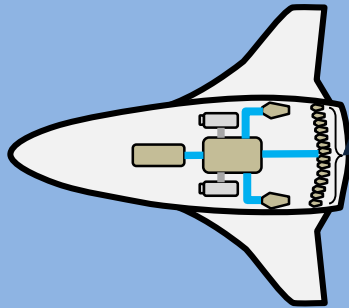
Aircraft Engine



Medium and Small Jets
(single aisle)

The commercial aircraft market is recovering after the slump caused by the Covid-19 crisis. The market for small and medium-sized jets is expected to expand, and we are responding to customers' inquiries.

Participation in Electric Aircraft Development



Superconducting Motor

Our surface textured seals make motors lighter, more compact, and more efficient.

Sales Expansion for Various Space Development



Development of H3 Rocket



Reusable Observation Rocket
CALLISTO



Small Observation Rocket (IST)

We are participating in various domestic and international space development projects. In the long term, private space development is also expected to grow.

Fly Sky High !

